



CORPORATE PROFILE



INDUSTRY



TRADE



SERVICE



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Kibar Holding

Kibar Holding started its operations in the fields of industry, service, and trade in the Flat Steel Service Center, established in 1972. As one of the leading corporate groups in Türkiye, it has made a significant contribution to the national economy and social welfare since its establishment.

Kibar Group operates in the industries of metal, automotive, packaging, building materials, real estate, logistics, energy, food, and service with its more than 20 companies and 5,000 employees.

Thanks to its reputation, brand image, strong partnerships, and knowledge of and experience in Turkish markets, the group has grown in its main fields of activity and become a major force that contributes to economic growth.

Kibar Group's international business partners include Turkish Airlines, Posco, TIL, Seoyon E-Hwa, and Heritage, which are the world's leading brands in their fields.

As well as coordinating the strategic functions within the holding, Kibar Holding aims to increase the value it creates for its employees and stakeholders with its leading and supportive role in the community.

Kibar Holding and its subsidiaries create significant value for the Turkish economy with their high production capacities, employment opportunities, exports, and social investments.



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INDUSTRY

 AssanAlüminyum

 25 years
Assanhanil

 AssanPanel

 IspakAmbalaj

 POSCO ASSAN
TST

 TSI SEATS

We continue
our efforts in the
industry field with our
sustainable production
approach.

Assan Alüminyum

Assan Alüminyum, one of the world's leading manufacturers in the flat-rolled aluminium (FRP) industry, has been producing coil & sheet, foil and pre-painted aluminium products since its establishment in 1988, offering its products to a variety of sectors such as packaging, distribution, construction, consumer durables, automotive and HVAC. Assan Alüminyum, a subsidiary of Kibar Holding, has an installed annual capacity of 360 thousand tons in its production facilities located in İstanbul and Kocaeli – Turkey. The company is currently one of the 2 largest aluminium foil manufacturers in Europe, with an aluminium foil production capacity of 130 thousand tons.

Assan Alüminyum Creates the Future Together with its business partners. With its core values of reliability, flexibility, innovation and sustainability, the company provides customized solutions for its customers. Assan Alüminyum's vision is based on creating long-term value by being more sustainable, in environmental, governance and social terms. Assan Alüminyum received

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Dilovası Organize Sanayi Bölgesi 1. Kısım
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the ASI Performance Standard Certificate for all of facilities. ASI framework is essential for the company to manage all of its business processes according to global sustainability standards. The company produces clean energy at an equivalent rate to the annual electrical energy consumption of its production facilities, at its renewable energy production facility in Manavgat. Assan Alüminyum has received I-RECs (International Renewable Energy Certificate) with its renewable energy production, which allows it to fully offset its scope 2 emissions. The 100% and infinitely recyclable aluminium is recycled at its integrated recycling facility, which helps reduce the carbon footprint of the company.

Assan Alüminyum, a global pioneer in the continuous casting technology, creates value by developing innovative, tailor-made solutions for its business partners at its officially registered R&D Center.

With its global culture, more than 1600 dedicated employees and its established international locations, Assan Alüminyum exports to more than 70 countries around the world, particularly to West Europe and North America. Kibar Americas, the wholly-owned North American subsidiary of Assan Alüminyum, established in Chicago, aims to perform the ambitious plans for growth in North America.

With its ongoing investments worth almost \$100 million, forecasted to be completed in 2024, Assan Alüminyum plans to become more sustainable and aims to have the largest continuous casting capacity in all of Europe and Americas.



Assan Hanil

Assan Hanil, one of Kibar Group's automotive investments, was established in 1997 as an OEM parts supplier in partnership with South Korean Seoyon E-Hwa.

While Assan Hanil supplied parts only for Hyundai Assan in the early years of its establishment, it has become one of the most important suppliers of Ford Otosan in 2005. Later, Assan Hanil expanded its customer portfolio to include Isuzu, Honda, AGCO, Mercedes-Benz Türk A.Ş., and Türkiye's Automobile Initiative Group (TOGG), while also manufacturing the main parts of M2 Light Commercial Vehicle (H350), a joint project by Karsan and Hyundai Motor Company (HMC).

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Plant 3:

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Plant 4:

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Plant 5:

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In 2019, the company opened its Aksaray Plant for manufacturing for Mercedes-Benz Türk A.Ş., and its Gölcük Plant for manufacturing for Ford Otosan.

Today, it carries out high-technology automation-based manufacturing activities with more than 1,000 specialists in five plants with a total area of 175 thousand sq. meters: three in Kocaeli, one in Bursa, and one in Aksaray.

The production quality of Assan Hanil has been proven by certifications such as ISO 9001-2015, ISO 14001, ISO/IEC 27001-2013, TS 45001(OHSAS), IATF 16949-2016, Ford Q1, Hyundai 4-Star Quality System, and Daimler OSA Category-1. Assan Hanil carries out innovative projects aiming for weight reduction, cost optimization, and quality enhancement at its R&D center, established in 2010 with the incentive provided by the Republic of Türkiye's

Ministry of Science, Industry, and Technology. It has 66 Industrial Property Registrations and 12 applications being evaluated.

Assan Hanil manufactures driver and passenger seats, as well as door panels, front and rear bumpers, instrument panels, consoles, carpets, FEM carriers, blow molding parts, glove boxes, headliners, and various interior and exterior plastic parts. It is one of the 5 companies in the world that design, develop, and manufacture air suspension driver seats.

The company offers weight reduction solutions for sustainability. In line with medium-and long-term strategic plans, it entered into a strategic partnership with a global company for electronics.



Assan Panel

Assan Panel, a subsidiary of Kibar Holding and one of the main sandwich panel manufacturers in the world, opened its first plant in Tuzla, Istanbul, in 1990. Assan Panel opened its İskenderun plant with an annual capacity of 3 million sq. meters in 2004, its Balıkesir plant with an annual capacity of 3 million sq. meters in 2009, and its Jordan plant with an annual capacity of 4.5 million sq. meters in 2012. In 2015, it successfully completed its investment in the second line at its Tuzla Plant, the annual capacity of which increased from 3.5 million sq. meters to 18 million sq. meters. In 2021, it made its first investment in Turkic States and opened its Azerbaijan Plant in partnership with STP (Sumgayit Technologies Park).

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Balıkesir Plant:

Balıkesir Organize Sanayi Bölgesi
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İskenderun Plant:

İskenderun Organize Sanayi Bölgesi,
Sariseki İskenderun-Hatay / Türkiye
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Jordan Plant:

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Sagrat Al-Cup Village
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Azerbaijan Plant:

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It maintains its position as a leading manufacturer with a total annual production capacity of 22.5 million sq. meters at its plants in Tuzla, İskenderun, Balıkesir, Jordan, and Azerbaijan. Assan Panel, the undisputed leader of the sandwich panel industry, contributes to the construction of sustainable and environmentally-friendly buildings with its panels with a polyurethane core, as well as sandwich panels with a PIR or rock wool core ensuring fire protection for cold rooms, roofs, and facades; ready-to-install solar system panels; accessories tailored to projects; polycarbonate skylights; fasteners, which include different types of screws; and construction chemicals, which include sealants and fillers. It also offers excellent installation service with its high-quality, reliable, innovative, and fire-resistant product range, in partnership with its business partners in Türkiye and abroad.

Assan Panel has introduced many innovations to the industry and earned FM certification in 2015. It is now the only manufacturer in Türkiye with FM approval with no height restriction for buildings, as well as many other international certifications. Assan Panel plays an active role in the global market, exports to 85 countries, and serves as a total solution partner for industrial buildings with its brands AssanPU, Assan Demir, AssanWool, and Assan Board.



İspak Ambalaj

With over 45 years of expertise and experience, İspak Ambalaj is one of Türkiye's longest-established flexible packaging manufacturers. The company aims for continuous improvement and growth. Thanks to its new plant, which was designed according to Industry 4.0 predictions and includes an R&D Center, its annual installed capacity reached 30 thousand tonnes. Its Tuzla and İzmit plants offer integrated flexible packaging solutions for many industries such as food-dairy products, chocolate-confectionery, beverages, healthcare, and personal care with its production capability in printing, lacquering, lamination, extrusion, and slitting processes, where state-of-the-art technology and expertise are combined. Furthermore, it is the leading and key supplier of tobacco and industrial products.



İspak Ambalaj, a subsidiary of Kibar Holding, aims to reach an annual production capacity of 30 thousand tonnes by achieving high production speed with the largest flexible packaging investment made on a single occasion in Türkiye. İspak Ambalaj, which will become one of the industry leaders in Europe with its new plant, aims to perform high-value-added operations, highlighting its efficiency and effectiveness further.

The solvent recovery system in this new eco-friendly plant has minimized the carbon footprint.

İspak is proud to serve many large Turkish and international companies. It maintains close relationships with its customers and strives to meet their needs and expectations. It always focuses on manufacturing high-quality, sustainable, cost-efficient, and easy-to-use packaging.

The new production plant in Asım Kibar Organized Industrial Zone in İzmit is an important investment for the future of the packaging industry. The new plant was designed with an automated warehouse, sanitary production areas, a solvent recovery system, and state-of-the-art equipment, according to Industry 4.0 predictions. The new plant also includes an R&D Center.



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Posco Assan TST

The company was established in 2011 as a joint venture between Kibar Holding, Pohang Iron and Steel Company (POSCO), and POSCO International. Posco Assan TST, which had an initial investment cost of \$350 million, is the owner of the first and only stainless steel cold rolling facility in Türkiye. The manufacturing operations of the company began in 2013 with an annual capacity of 300,000 tonnes. The company aims to manufacture high-quality stainless steel, offer quick service to meet all the needs of customers, and achieve the highest level of customer satisfaction at all times.

Posco Assan TST strives to offer high-quality products and quick service that exceed the expectations of customers. It has been awarded many certifications such as ISO 9001 Quality Management System, ISO 14001 Environmental Management System, OHSAS 18001 Occupational Health and Safety Management System, ISO/IEC 27001 Information Security Management System, and ISO 50001 Energy Management System, as well as several other certifications awarded for the services it offers to customers in different industries, such as 1922-CPR-1159 (Construction Products Regulation), REACH 1907/2006 and RoHS Directive 2011/65/EU (Authorization and restriction of hazardous substances), Quality Assurance System for Material Manufacturer according to PED 2014/68/EU (Pressure Equipment Directive), AD 2000 Merkblatt W2, and AD 2000 Merkblatt W10.

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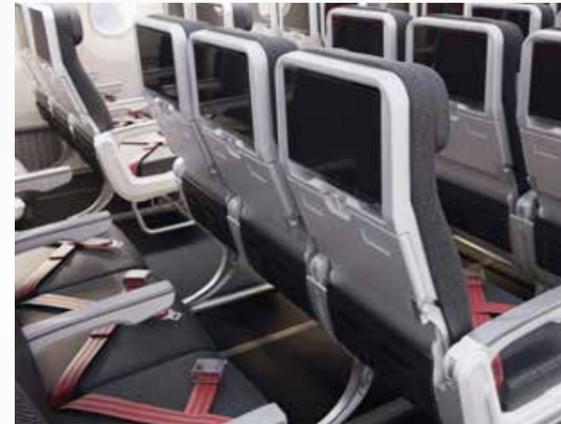
TSI

TSI was established as a joint venture between Kibar Holding, Turkish Airlines, and Turkish Technic. TSI is authorized by EASA (European Aviation Safety Agency) and FAA (Federal Aviation Administration) to manufacture aircraft seats. The seats manufactured are used in the A320, A330, A350, B737, B777, and B787 aircraft series. It also manufactures spare parts for aircraft seats with a PMA (Parts Manufacturing Authority) and offers maintenance services with a Part 145 Certification. TSI Uçak Koltuk Üretimi San. ve Tic. A.Ş. has two production facilities, one in İstanbul and one in Seattle, and carries out its design, engineering, manufacturing, and R&D activities internally.



As a result of the audits performed by EASA, the company was granted an ADOA (Alternative Procedures to Design Organisation Approval) in November 2012 and a POA (Production Organization Approval) in December 2013. It manufactures aircraft seats with the authorizations granted by EASA and FAA. Under the agreement concluded in November 2019, TSI Seats is included in Airbus' BFE (Buyer Furnished Equipment) catalog. In 2022, TSI launched Milligram, its new economy class seat that will break new ground in the industry, and Royalux, its new business class seat with an award-winning design.

TSI continues to carry out design, engineering, production, and R&D activities with a team of 130 people at its new plant with a total area of 3,400 square meters and an annual seat manufacturing capacity of 36,000 pax at İstanbul Sabiha Gökçen International Airport. Established by TSI to offer products to the U.S. aviation industry, TSI SEATS Inc. operates in Seattle, which is known as an aviation hub. TSI has delivered seat orders for 190 aircraft as of the end of 2021 and received firm orders for seats for more than 150 aircraft to be delivered by the end of 2023.



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T R A D E

AssanGayrimenkul

AssanYapı

 KibarDışTicaret

 KİBAR ENERJİ

 KibarInternational

We have been operating
for nearly 50 years with our
international trade experience.

Assan Gayrimenkul

Assan Gayrimenkul Geliştirme ve Yatırım A.Ş., established as a subsidiary of Kibar Holding in 2008, aims to become one of the important actors in the industry in the fields of real estate development, investment, and management with the strength it draws from its corporate structure. As well as developing several lands owned by Kibar Group, Assan Gayrimenkul finds new properties for investment for the group, makes purchases, tracks regulations and judicial processes, and develops and implements final projects.



Assan Gayrimenkul also operates the campuses where the main production plants of Kibar Holding are located, and makes every effort to enable our subsidiaries to operate uninterruptedly and as efficiently as possible.

Assan Gayrimenkul's mission is to implement sustainable projects that benefit society, exceed customer expectations, and break new ground with their functionality and aesthetical value. Assan Gayrimenkul is quickly preparing for future projects in line with stable growth.



AssanGayrimenkul

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Assan Yapı

Assan Yapı, established in 2007 as a subsidiary of Kibar Group, operates in all fields in the construction industry. It is developing and growing day by day using the latest technologies.

Projects that have been completed and put into service by Assan Yapı include Pendik-Kurtköy Residences, Asım Kibar Vocational and Technical Anatolian High School, Tuzla Municipality Semiha Kibar Social Life Center, Tuzla Semiha Kibar Teacherage, and Tuzla Municipality Şelale Park.



Assan Yapı also supported the industrial investments of the subsidiaries and implemented the projects for the construction of Assan Alüminyum's Dilovası Plant in Kocaeli, the renovation of Assan Alüminyum's Dyeing Plant, and the construction of Assan Hanil's New Production Plant.

Assan Yapı is proud to have been the contractor of the project "İspak Ambalaj Plant," the construction of which began in Asım Kibar

Organized Industrial Zone in Izmit in June 2016, and to have completed the project in the same year. The plant is one of the largest packaging plants in Europe.

Assan Yapı quickly built a strong presence in the construction industry with its projects and administrative and technical staff. It constantly updates itself, keeps up with technological advances, and makes steady progress with the same ambition and determination.



AssanYapı

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Kibar Dış Ticaret

Kibar Dış Ticaret AŞ is the trading arm of Kibar Group and engaged in worldwide international trade and Turkish domestic trade. It was established in 1985 in order to pioneer foreign trade initiatives in Türkiye and to organize Kibar Group's international trade operations.

Today it performs export operations of all types of steel products, supplying directly from many leading steel producers in Turkey. It also meets the raw material needs of various producers. Furthermore, it is engaged in high tonnage transit trade by buying from several foreign suppliers and selling to third countries. The international trade volume of the company has steadily increased, reaching 2 million tonnes per year.



Recently, Kibar Dış Ticaret AŞ has also entered into grain and coal trade which is being developed day by day in addition to its core business – steel trade.

According to the annual report by Turkish Exporters Assembly (TİM), Kibar Dış Ticaret ranks proudly among Türkiye's top 10 exporting companies for more than a decade.

With its widespread network, knowledge and experience in international trade, Kibar Dış Ticaret is a successful representative of strong commercial culture of the group.



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Kibar Enerji

Kibar Enerji A.Ş., one of the seven private natural gas importers in Türkiye, entered the energy market in 2012 by concluding a natural gas import contract with Gazprom Export LLC, a Russian natural gas company, for 1 billion cubic meters of natural gas per year. Kibar Enerji has been entitled to import and wholesale natural gas since it was granted an import license in January 1, 2013. The company aims to become one of the leading players in the liberalizing Turkish Energy Market, where the role of private sector gains significance. Kibar Enerji sells natural gas to power plants, organized industrial zones, and individual industrial consumers, as well as multinational energy companies and other wholesale companies operating in the natural gas wholesale market in Türkiye. The company also occasionally operates in the energy market with the supply license granted in 2015.



Kibar Energy's objectives include contributing to meeting the natural gas demand in Türkiye by purchasing natural gas from companies in Türkiye and/or abroad; playing a role in building a natural gas market by protecting the interests of the country; carrying out the necessary operations for the storage of natural

gas, which is of great importance for the security of supply in Türkiye; taking advantage of opportunities for the security of supply and resource diversity in the Turkish Energy Market; and taking the necessary actions to take advantage of new business and investment opportunities.



KİBAR ENERJİ

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Kibar International

Kibar International was established to support the trade, import, and export operations of Kibar Group's subsidiaries and is based in the Swiss city of Lausanne, which is located in the heart of Europe and close to finance institutions. The company strives to find eligible suppliers for all international procurement transactions, including but not limited to intermediary operations for raw material demands and exports, in accordance with its purpose of establishment.

The company offers great advantages to the group by securing all commercial operations in close cooperation with leading financial and insurance institutions in Switzerland, Europe, and the UK. Kibar International also eliminates serious risks by insuring trade receivables and supports the compliance of the subsidiaries' international activities with international regulations and practices.



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S E R V I C E

AssanBilişim

AssanLojistik

AssanPort

interaktif

IRB
İKTİSADİ VE TİCARİ HİZMETLER A.Ş.

We produce tailor-made solutions in the service sector.

Assan Bilişim

Assan Bilişim A.Ş. was established in 2006 to meet all the IT needs of Kibar Holding's subsidiaries. Assan Bilişim A.Ş. is a subsidiary of Kibar Holding A.Ş. and operates in the field of technology. The company aims to become a reliable business partner of all subsidiaries by offering high-tech services and solutions in line with the vision, mission, and values of Kibar Holding A.Ş., its principal shareholder.

Assan Bilişim A.Ş. develops business solutions and jointly implements them for all the subsidiaries of Kibar Holding A.Ş. in Türkiye and abroad in order to achieve better results in the field of information technologies. Thus, Assan Bilişim A.Ş. offers support and business solutions to all the subsidiaries of Kibar Group and helps them increase their brand value and profit and improve their performance. Assan Bilişim A.Ş. meets the expectations of Kibar Group's subsidiaries with its services, offers professional guidance to the subsidiaries using new technologies, constantly improves its technology services, and focuses on the code of ethics and information security when taking these professional steps. The company offers high-value-added solutions to Kibar Holding's subsidiaries.



Since 2006, Assan Bilişim A.Ş. has been offering system development and integration services and information technology consulting to all subsidiaries, as well as system integration service to various industries such as flat metal, automotive, logistics, food, insurance, technology, construction, liquid packaging, international trade, finance, and retail.

Assan Bilişim A.Ş. forms strategic and business partnerships with the world's leading technology companies. The company's employees are specialists who have successfully completed the training programs of these leading international companies and have earned international information technology certificates.



AssanBilişim

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Assan Lojistik

Assan Lojistik was established in 1996 to offer port-based transportation services. Assan Lojistik offers domestic transportation, warehousing, storage, out-of-gauge cargo, and port services across Türkiye. The company also carries out international intermodal, road, maritime, air, and project transportation operations.



In 2017, Assan Lojistik launched scheduled partial transportation to West Mediterranean and North African countries. The company aims for growth in the African market and on the route of the One Belt - One Road (OBOR) project in 2019. As of 2019, it serves the leading actors in several industries as well as Kibar Holding's subsidiaries with 110 competent employees, facilities in Tuzla, İstanbul, and İskenderun, Hatay, a sales office in Mersin, a self-owned semi-trailer truck fleet, and a large supplier pool.



Assan Lojistik adopts a process-based management style and continues to invest in Human Resources and Technology by taking advantage of automation and digitalization opportunities.



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Assan Port

Assan Port was put into service by Assan Liman İşletmeleri A.Ş., a subsidiary of Kibar Group, in the İskenderun Industrial Zone in June 2010. Assan Port İskenderun is the first container terminal serving modern container ships in the Gulf of İskenderun and is the second and a major alternative for the same hinterland, following Mersin. It has been operating in partnership with Terminal Investment Limited SA (TIL) since the end of 2013.



Assan Port serves “container ships, general cargo ships, project cargo ships, and dry bulk carriers,” with an annual installed capacity of 250,000 TEU. Assan Port İskenderun is the closest container terminal for Northern Iraq to enter the western market and offers advantages to companies in the Eastern Mediterranean Region, Southeastern Anatolia Region, and South-Central Anatolia Region, thanks to its geographical location.

A Ro-Ro ramp is available at the port, where rigorous security checks are performed 24/7. The port offers high-quality service to customers with its expert and experienced staff.



AssanPort

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İnteraktif Çevre Danışmanlık

İnteraktif Çevre was established in December 2015 as a joint venture between Kibar Group and The Heritage Group, which has been active in the USA since 1930, to offer competitive and innovative solutions in the fields of total waste management, zero waste consultancy, and environmental consultancy. The company's operations began actively in June 2016. Kibar Holding's active role in the Turkish industry and wide business network were combined with Heritage's innovative solutions and experience in total waste management under a corporate umbrella.



İnteraktif Çevre offers comprehensive total waste management consultancy and competitive solutions to industrial facilities and supports customers in creating added value from waste. İnteraktif Çevre allows customers to report their waste online 24/7 using its extensive data management solutions. The company acts as a sustainability solution partner for customers and finds solutions to ongoing challenges to minimize risks in this area and ensure reliable and sustainable growth in environmental services.

İnteraktif Çevre offers world-class total waste management and environmental consultancy services, as well as comprehensive training modules and inspection services at industrial plants and service points such as hotels, shopping malls, schools, and health institutions, in line with its zero waste approach, which is consistent with the sustainable development goals.



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www.interaktifcevre.com

IRB Sigorta

IRB Sigorta ve Reasürans Brokerliği A.Ş., which has a long history, was established particularly to meet all the insurance needs of Kibar Holding's subsidiaries and affiliates. IRB is a brokerage company that offers insurance services and consultancy to all the subsidiaries in line with the values of Kibar Holding A.Ş.



- Expert and Solution-Oriented Service Team
- International Access
- Quick and Professional Claims Management
- Different Product Options for Complex Risks

IRB Sigorta's expert staff aims to identify the insurance needs of corporate and individual customers by performing risk analyses, design insurance programs in line with these needs, and offer cost-efficient insurance products with the widest coverage by comparing offers from national and international insurance markets. In addition to responding to all claims during the term of the policy/contract, the company offers Claims Consultancy services to the insured for the accurate and quick compensation for damages.

Fields of Service:

- Corporate and Individual Insurance Products
- Risk Identification/Insurance Products for the Relevant Risks
- Employee Benefit Plans
- Affinity Projects
- Claims Management and Consultancy
- Risk Engineering Consultancy

In addition to identifying and reporting the measures to be taken at the risk location through Risk Engineering Services, the company offers consultancy on the implementation of these measures.



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